

% !" . + #! 2. ' !", III

admin, Monday 14 October 2019 - 00:31:00

!  
@>H;> 5IQ>4=>?OB8;5B85 A<><5=B0>B:@KB8O  
E@0<0. !>4=>9 AB>@>=K,5 ;5B- MB>1>;LH>9?@><56CB>:  
2@5<5=8, A4@C3>9 AB>@>=K,- 2@5<O?@>;5B5;>>G5=L  
1KAB@>. ><=N A2>8 A0<K5?5@2K5 2?5G0B;5=8O>E@0<5:  
:0:>9::0AA=K9?@8E>4- :0:85::0AA=K5>BFK, :0:85  
::0AA=K5?@8E>60=5, :>B>@K5 AB>;L:>2@5<5=8 C45;ONB  
E@0<C, AB>;L:>2::04K20NBAO 2=53>! O A0<0 1K;0 2 8E  
G8A;5. !59G0A 2<>59 687=8?@>8AE>48B>1@0B=0O AB>@>=0  
45;0:2>;H51AB2>C;5BCG8;>AL, O?>GB8=8G53>=5>B40N, 0  
B>;L:>?>;CG0N, C4>2;5B2>@OO :0:85-B>A2>8  
M3>8AB8G5A:85 65;0=8O. B0:>< A25B5 O 286C A51O A53>4=O.  
5 1C4C>F5=820BL, E>@>H> MB>8;8?;>E>, B0:>2K<>8  
>IC15=8O. GB><5=O 1>;LH5 2A53>C482;O5B- O 8<5N  
?@02>4065=0 B0:CN?>78F8N. % @8AB>A<5=O?@8=8<05B  
**B0:>9, 8 GB>5IQ1>;55 C4828B5;L=>,- ;N48?@>4>;60NB**  
**1KBL A><=>9** . 5<>3C=5 A:070BL>A2>8E1;87:8E  
?>4@C30E. B=>H5=8O<564C=0<8 A8;L=>87<5=8;8AL,  
>=8?@8>1@5;84@C3CND>@<C. 5A;8@0=LH5 AB5?5=L  
>B:@KB>AB84@C3 A4@C3><, :>B>@0O, :0:<=5:070;>AL,  
70::NG05BAO 265;0=88?>45;8BLAO A2>8<8  
?5@56820=8O<8, 1K;0 2KA>:0, B>A59G0A MB0>B:@KB>ABL  
?@8>1@5;0 A>25@H5==>4@C3>9 E0@0:B5@. 0640O 87=0A  
=0E>48BAO 2:0:><-B>A2>Q<A>AB>O=88, 2 A2>Q<65;0=88,  
=>=5:@8G8B>A515, =5 70O2;O5B>A515 2>25AL 3>;>A.  
564C=0<8?>O28;0AL=5:0O 48AB0=F8O, :>B>@0O 40QB  
A2>1>4C:064>9 1KBL B0:>9, :0:0O>=0 5ABL. =5A<>B@O=0  
B>, GB><K A?>4@C30<8 B0:3;C1>:>=5 @0AA:07K205<4@C3  
4@C3C>A515, :0:@0=LH5, =0<>9 273;O4, <K AB0;8 5IQ1;865.  
ABL :0:>5-B>>1I55 45;>, 2:>B>@><:B>-B>?@8=8<05B  
CG0AB85, :B>-B>=5B, 2 7028A8<>AB8>B A2>53>65;0=8O, 8  
MB>2>A?@8=8<05BAO=0<8:0:=5:0O=>@<0. # =0A 5ABL  
65;0=85=0E>48BLAO 4@C3 A4@C3><, 8:>340<K  
A>18@05<AO 2<5AB5, :0640O 45;05B B>, GB>E>G5B,

>4=>2@5<5==>?@51K20O2>1I5=88A4@C38<8.;O<5=O  
B0:85>B=>H5=8O C=8:0;L=K. 4=8<87A0<KE O@:8E  
A>1KB89O28;0AL A>2<5AB=0O?>574:024@C3CNAB@0=C=0  
=5A:>;L:>4=59. =5MB0?>574:0:070;0AL=5@50;L=>9  
AB>9B>G:87@5=8O, GB><K2A5=0AB>;L:>@07=K5, GB>  
=5?>=OB=>:0:A>3;0A>20BL65;0=8O4@C34@C30."5<=5  
<5=55,?>574:0A>AB>O;0AL,<KA<>3;8A>2<5AB=>5Q  
>@30=87>20BL,8:0640O?>;CG8;0>B?CB5H5AB28OGB>-B>  
A2>Q,?@8MB><=5CI5<8265;0=8O?>4@C3.-B>1K;>  
C4828B5;L=>,A>25@H5==>4@C3>9C@>25=L>B=>H5=89.  
ABL<><5=B,:>B>@K9OC2845;02A51570MB85;5B:<=5=5  
40QBAOCGQ10.'B5=85:=83,?>A5I5=85;5:F89CH;8=0  
40;L=89?;0=.>=O;0,GB>B>;L:>G5@57;8G=K9>?KB  
2AB@5G8A>3><,G5@57?>=8<0=85A0<>9A51OO<>3C  
GB>-B>>B:@K20BL.MB8>B:@KB8O4;O<5=O85ABLBOA0<0O  
:=830.B>-B>G5@?05B7=0=8O871C<06=>3>8740=8O,O65  
<>3CG5<C-B>CG8BLAO?>A@54AB2><682>3>>1I5=8O.0:  
MB>@01>B05B2><=5,=57=0N.;O<5=O>B:@K;8AL  
AC11>B=8515A54K>&5@:28,:>B>@K5,=0<>9273;O4,  
?@8>1@5;8=>2K9D>@<0B.E=>287=070;;NG05BAO2B><,  
GB>=015A54570B@03820NBAOB5<K,:>B>@K5:0A0NBAO  
A0<>3>G5;>25:0,5A;81KBLB>G=55,-D>@<8@>20=8O53>  
65;0=8O.=58=B5@5A=>=01;N40BL,GB>2><=5  
>B::8:05BAO2>2@5<O>1CG5=8O.A=>2=0OB5<070=OB89  
70?>25481;065=AB20.>?@5645G5<:=8<?>4>9B8,<K  
?KB05<AO?>=OBL,GB>B0:>51;065=AB2>,>GQ<3>2>@8B  
%@8AB>A,:0:=3>2>@8B,:>C3>2>@8B,70G5<3>2>@8B.  
0A:>;L:>MB>2>7<>6=>,?KB05<AO?>=OBL>30.  
>4=>98715A542:>=B5:AB570?>254591;065=AB20<K  
?@8H;8:B><C,GB>%@8AB>A3>2>@8BA2>N03>@=CN  
?@>?>254L,?>B><CGB>=E>G5B3>2>@8BL,=5<>65B  
=53>2>@8BL,MB>3>65;0=85.;O<5=O1K;>>B:@KB85<,O  
1K4065A:070;0-«27@K2><<>730»,C>305ABL65;0=85.  
5;0=852>7=8:05BB0<,3455ABL=5E20B:0.5C65;8  
A>25@H5==><C>3C<>65BGB>-B>=5E20B0BL?-B>B  
2>?@>A>AB@>>B7K20;AO2<>Q<A>7=0=88.>B>,GB>O  
>B:@K;04;OA51O,-GB>82><=55ABL65;0=85,GB>,  
A>1AB25==>,8<5==>65;0=85>1CA;>2;8205B<5=O:0:  
G5;>25:0,-AB0;>4;O<5=O>A>15==>206=K<.

0

!B>;:=C2H8AL>4=064K A ?@>O2;5=85<=530B82=>3>  
65;0=8O 2 A515, O E>B5;0 871028BLAO>B 65;0=89 2>>115,  
=0AB>;L:> MB0 2AB@5G0 A A>1>9 1K;0=5?@8OB=>9 8  
1>;57=5==>9. >5A;8 >3 65;05B, B> 8 O 8<5N ?@02>=0  
ACI5AB2>20=85 A> A2>8<8 65;0=8O<8. ">;L:> 2 A25B5  
%@8AB0, 2 A25B5 3>1>3>G5;>25G5AB20<>Q 65;0=85 8<55B  
<5AB> 1KBL. >;>68B5;L=>5>=>8;8>B@8F0B5;L=>5-  
2>?@>A 4@C3>9,=>A0<D0:B=0;8G8O 2><=5 65;0=8O  
?@81;8605B<5=O :>3C. ABL 8=B5@5A=K9<><5=B: A0<>  
65;0=85 :0:=5:89 ?@>F5AA- 3>@074>1>;55 F5==>, G5<  
@57C;LB0B, :>=5G=0O B>G:0, >ACI5AB2;5=85 MB>3>  
65;0=8O. 5;0=85=8:>340=5 8A?>;=O5BAO. BAN40 O 45;0N  
2K2>4, GB><=5=5=C65= @57C;LB0B, <=5 2065= A0<  
?@>F5AA. !>AB>O=85, :>B>@>5 A>?CBAB2C5B MB><C  
?@>F5AAC, <>65B 1KBL 4;O<5=O ?>;>68B5;L=K<, B>340  
=8:0:8E 2>?@>A>2>1KG=> 8=5 2>7=8:05B, 0<>65B 1KBL  
=530B82=K<. >B 745AL 2>7=8:05B 48AA>=0=A, 70AB02;ONI89  
<5=O 704C<0BLAO, GB> 70 65;0=85 :@>5BAO 70 MB8<  
=5?@8OB=K<A>AB>O=85<, 2 :>B>@>5 O ?>3@C60NAL A  
3>;>2>9 8 :>B>@>5 70?>;>=O5B 2AQ<>Q A>7=0=85. /  
=5:89 Q<:89 A>AC4, 2 :>B>@>< C65 2AQ 5ABL. 0:8<-B>  
GC45A=K<>1@07><<>Q 65;0=85 AB0;;8205BAO A 65;0=85<  
>30, 8<K 2<5AB5 84Q< ?>?CB8 ?>7=0=8O, >B:@K20O B>, GB>  
2><=5 C65 5ABL. 0 A53>4=OH=89 45=L MB> ?>GB8 2A5340  
=5?@8OB=K5 A>7=0=8N<><5=BK. A>7=0=85 8 ?>=8<0=85  
MB>3>=530B82=>3> ?@>F5AA0 A?>A>1AB2C5B 53>  
?5@5@>645=8N, 8 65;0=85, :>B>@>5<KA;8BAO  
=5>ACI5AB28<K<8 :>B>@>5 ?@8G8=O5B<=5 AB@040=8O,  
;81>?5@5AB0QB 2><=5 2K7K20BL=530B82=K5 M<>F88,  
?>A:>;L:C C65 5ABL>=Q<7=0=85, ;81>2>2A5 B5@O5B  
A2>N 0:BC0;L=>ABL. 0: MB>2><=5 ?@>8AE>48B, O A:070BL  
=5<>3C,=>B>G=>7=0N, GB> ?>7=020BL A51O<>6=>  
2<5AB5 A>3><, 8,=0 A0<><45;5, MB>>G5=L 8=B5@5A=K9  
?@>F5AA.  
" \$ ;>10;L=KE 87<5=5=89 2=0H5< ?@8E>45,  
:>B>@K9 AB0; <=5 5IQ @>4=55, O=5 70<5G0N. 025@=>5, MB>  
8 E>@>H>. / ?>;N18; 8<5==> MB>B ?@8E>4, 8 5A;8 1K 745AL  
GB>-B> ?>AB>O==><5=O;>AL, B> 70 MB85 ;5B ;5B>= AB0; 1K  
4@C38<, ?><5=O;>AL 1K 8<>Q>B=>H5=85. ABL 2518,

:>B>@K5 E>G5BAO =01;N40BL =587<5==K<8. A;8 C  
G5;>25:0 5ABL ;N18<K9 3>@>4, 2 :>B>@K9 >=  
=5>4=>: @0B=> 2>72@0I05BAO, B> >=, :>=5G=>, =5 E>G5B,  
GB>1K 3>@>4 :0:-B> <5=O; A2>9 >1;8:: A=>A8;8 1K 740=8O,  
?5@5:@0H820;8 D0A04K. "0: 8 745AL. 'B> :0A05BAO  
2=CB@5==59 687=8: :>=5G=>, G5;>25: <5=O5BAO A  
B5G5=85< 2@5<5=8, >= =5 <>65B =0E>48BLAO 2 AB0B8G=><  
A>AB>O=88, 2AQ @02=> :C40-B> 42865BAO :0B8BAO ;8 ?>  
=0:;>==>9, 4 @59DC5B ;8, 8;8 A0< 7040QB =0? @02;5=85  
42865=8O,- => 42865BAO. 0 MB85 ;5B C <5=O @>48;AO  
@51Q=>:, 8 687=L <>O @048:0;L=K< >1 @07>< 87<5=8;0AL.  
B=>A8B5;L=> F5@:>2=>9 687=8 AB0;> <5=LH5  
D>@<0;87<0. >340 O >A>7=0==> ? @8HQ; 2 &5@:>2L, 345-B>  
7-8 ;5B =0704, O 2K?>;=O; 2A5 F5@:>2=K5 ? @54?8A0=8O  
<5E0=8G5A:8: =04> ?>AB8BLAO ?>AB8;AO, =04> G8B0BL  
CB@5==55 ? @028;> G8B0;. 2 GQ< F5;L ?>AB0, 70G5<  
G8B0BL <>;8B2K, A<KA; :>B>@KE =5 2A5340 ?>=OB5=-,  
2>? @>A>2 =5 2>7=8:0;>. «! :070;8 45;0BL 45;09!», -  
?CAB0O A>;40D>=A:0O B5<0. !59G0A 1>;LH5 >A>7=0==>AB8  
2 <>8E 459AB28OE, => 8 2>? @>A>2 AB0;> 1>;LH5. C<0N, GB>  
MB> E>@>H>. A;8 2>? @>A>2 =5 2>7=8:05B, B> F5@:>2=0O  
687=L A2>48BAO : <5E0=8G5A:><C, @>1>B878 @>20==><C  
2K?>;=5=8N :0:8E-B> >?5@0F89,- ?>;L7K 2 MB>< <0;>.  
**20=35;85. 0 <>9 273;04, 2>A? @8=8<0BL 53> ;CGH5**  
**F5;8:><, =5 2K45;OO :0:8E-B> >B45;L=KE M?87>4>2, 2 B><**  
**53> F5==>ABL, F5==>ABL >4=>9 8AB>@88 1;03>9 25AB8.**  
20=35;85 AB>8B >A>1=O:><, 0 2A5 >AB0;L=K5 B5:ABK  
2>A? @8=8<0NBAO <=>N :0: 4>?>;=5=85 8 ?>OA=5=85 :  
=5<C. 5=O :>340-B> A8;L=> ?>B@OA;8 ?A0;<K 02840.  
'5;>25:, 682CI89 2 M?>EC 25BE>7025B=>9 ;>38:8,  
CA;>2=> 3>2>@O, 2 M?>EC «4 @C3>3>» >30, 4 @C3>3>  
?>=8<0=8O B>3>, GB> =45;05B, :0: 45;05B 8 ?>G5<C, ?8H5B  
A2>8 ? @>872545=8O ? @0:B8G5A:8 2=>2>7025B=>< :;NG5.  
5=O MB> >G5=L A8;L=> ?>B@OA;>.<C7K:5, : :>B>@>9 O  
8<5N =5?>A @54AB25==>5 >B=>H5=85. =>340 A51O ;>2;N  
=0 65;0=88 =0?8A0BL GB>=81C4L 4;O A;C61K, 5ABL C <5=O  
B0:0O <5GB0. =>385 :><?>78B>@K, 8 G0AB> 8725AB=K5  
:><?>78B>@K, B0:85 :0: '09:>2A:89, 0E<0=8=>2, ?8A0;8 8  
A25BA:85, 8 4CE>2=K5 ? @>872545=8O. A;8 70E>B5BL,

<>6=> C7=0BL 02B>@AB2> ?@>872545=89, 8A?>;=O5<KE =0  
1>3>A;C65=88 2=0H5< E@0<5. 59AB28B5;L=>, <=>385  
?@8E>4A:85 :>;5:B82K 8<5NB 2 A2>Q< @5?5@BC0@5 <C7K:C,  
=0?8A0==CN 25;8:8<8. / 7=0N, GB> 2 A>25BA:>5 2@5<O 1K;8  
B0:85 A;CG08, :>340 ;N48, 2 ?5@2CN >G5@54L ?>;>=8:8  
<C7K:8, ?@8E>48;8 2 E@0<=0 A;C61C, GB>1K ?>A;CH0BL,  
=0?@8<5@, B>3> 65 '09:>2A:>3>, :>B>@>3> ?> ?>=OB=K<  
?@8G8=0<=5 8A?>;=O;8 2 :>=A5@20B>@88, B0: :0: 53>  
<C7K:0 @5;838>7=0. =5:>B>@K5 G5@57 ?>KB B0:>3> G8AB>  
<C7K:0;L=>3> 8=B5@5A0 ?@8E>48;8 : 25@5. C7K:0 <=5  
2848BAO A0<K< <5B0D878G5A:8< 87 8A:CAAB2. AB0;L=K5  
@01>B0NB A :0:>9-B> :>=: @5B8:>9: A 87>1@065=85<  
D>B>3@0D8O, :8=>, 682>?8AL; A> A;>2>< ?>M78O, :>B>@0O,  
:>=5G=>, 1>;55 >B>@20=0 >B <8@0 A53>, => 2=59  
8A?>;L7C5BAO A;>2>, <K 7=05< O7K;,<K MB8< O7K:>< <>65<  
>2;045BL 2 @07=>9 AB5?5=8, 5ABL @07=K5 ?@8Q<K, B5E=8:8.  
<C7K:0. K 5Q 2=5 :>=B5:AB0 <C7K:8 =8345 =5 A;KH8<. 5=85  
?B8F MB>=5 <C7K:0. A;8 70?8A0BL MB8 72C:8 =>B0<8, B>  
A;CH0BL MB> 1C45B =52>7<>6=>. (C< =5 <C7K:0, <C7K:0  
MB> AB@C:BC@8@>20==K5 72C:8. # <C7K:8 =5B =8:0:>3>  
M:2820;5=B0, :@><5 A0<>9 <C7K:8. =0 A0<0 2 A515. / A59G0A  
=8 2 :>5< A;CG05 =5 C<0;ON 4@C385 284K 8A:CAAB2, <K  
?@>AB> 8<55< 45;> A @07=K<8 A?>A>10<8 ?5@540G8. "0:  
2>B <C7K:0 ?>@>6405B 2 G5;>25:5 H8@>:89 A?5:B@ ;N1KE  
M<>F89=0 ;N1>9 2:CA. 0: 8 ?>G5<C MB8 M<>F88 ?>4  
2>7459AB285< <C7K:8 @>640NBAO 2=0A 4;O <5=O MB> B09=0.  
57 >30 BCB B>G=>=5 >1>H;>AL. >, =0 A0<>< 45;5, <=5  
=5 >G5=L 8=B5@5A5= MB>B <5E0=87<, ?>B><C GB> 8=>340  
:0:85-B> 2518=5 E>G5BAO @073;O4K20BL. 45BAB25, :>340 O  
1K;<0;5=L:8<, A;CH0O <C7K:C, O =0E>48;AO 2 A>AB>O=88  
:0:>3>-B> 2>;H51AB20. >340 O <C7K:>9=0G0; 70=8<0BLAO  
A0<, G0ABL 2>;H51AB20 CH;0, ?>B><C GB> >=> @0A?0;>AL  
=0 ?0@B88, =0 B5E=8:8 8A?>;=5=8O, >=> @0A15?8;>AL. /  
=5 <>3C ?@>AB> A5ABL 8 :0: @51Q=>: A;CH0BL <C7K:C  
F5;8:>< 8 @04>20BLAO, O =0G8=0N 4C<0BL, 0=0;878@>20BL,  
@0718@0BL >B45;L=K5 ?0@B88, ?>4<5G0BL 8=B5@5A=K5  
E>4K 8 B0: 40;55. 5;L7O >B:0B8BLAO >1@0B=> : 45BA:><C  
2>A?@8OB8N. <5==> ?>MB><C <5E0=87< 70@>645=8O 2  
G5;>25:5 M<>F89 87 <C7K:8 <=5 =5 8=B5@5A5=. =5

E>G5BAO, GB>1K MB>B ? @>F5AA ? @>4>;60;AO 8 2 >B=>H5=88  
A2>59 <C7K:8, 8 2 >B=>H5=88 <C7K:8 GC6>9, :>B> @ CN O  
A;CH0N. C7K:0, :>B> @ CN ?8HC O, 157>B=>A8B5;L=0  
@5;838>7=>AB8, 25 @K, ? @8G0AB=>AB8 : &5@:28. # <5=O =5B  
>IC15=8O :0:>3>-B> <8AB8G5A:>3> >?KB0 2 ? @>F5AA5 5Q  
A>740=8O, ? @>A;CH820=8O, 8A?>;=5=8O, =5B >IC15=8O,  
1C4B> >3 A?CA:05B 5Q A2KH5, 0 O B>;L:> 70?8AK20N. -B>  
M<>F88, :>B> @K5 5ABL 2> <=5 8 :>B> @K5 O ?5@52>6C 2  
<C7K:0;L=CN ?;>A:>ABL, 8 ?>A @54AB2>< MB>9 <C7K:8  
45;NAL A2>8<8 M<>F8O<8 A 4 @C38<8 ;N4L<8. 0 A0<>< 45;5,  
MB> 4>2>;L=> B5E=8G5A:0O @01>B0. 5 1K205B B0:>3>:  
=8:>340, =8345 <C7K:>9 =5 70=8<0;AO, =8 =0 :0:><  
8=AB@C<5=B5 =5 83 @0,, 0 HQ; ?> C;8F5 8 ? @84C<0; <C7K:C.  
;CGH5< A;CG05 MB> 1C45B :0:0O=81C4L ? @>AB0O <5;>48O,  
:>B> @0O A0<0 ?> A515 5IQ =5 <C7K:0. 45-B> 5ABL 3 @0=L  
<564C M<>F859 8 B5E=8:>9, ? @5>4>;520O :>B> @ CN, M<>F8O  
?5@5@>6405BAO 2 <C7K:C. C7K:0 =5 2>7=8:05B 87 =8>B:C40,  
>=0 :> @>O<8 CE>48B 2 G5;>25G5A:89 >?KB <C7K:0;L=K9,  
1KB>2>9,- 2AQ MB> 2=CB @8 G5;>25:0 A<5H8205BAO, ? @8GQ<  
A>AB02 8=3 @5485=B>2 2A5340 C=8:0;5=, 8 5A;8 5<C  
?>257;>, 8 >= A;CG09=> =5 ?>2B> @8; :>3>-B>, B> MB>  
<>65B 2K;8BLAO 2 A>25 @H5==> =>2CN <C7K:C.  
0 MB8 3>4K 2 =0H5< E @0<5  
AD> @<8@>20;AO A?;>GQ==K9 :>;;5:B82 ? @8E>60=, ;N48  
AB0;8 1;865 4 @C3 : 4 @C3C. >O28;0AL ?>AB>O==O0 3 @C??0  
;N459, :>B> @K5 =5ACB :0:CN-B> A;C61C 2 E @0<5: >4=8  
456C @OB, 4 @C385 ? @>2>4OB 15A54K A ;N4L<8 ?5@54  
: @515=85<, 25=G0=85<, B @5BL8 2K?>;=ONB @01>BC 2  
? @8E>4A:>9 181;8>B5:5. A5 MB8 ;N48 AB0;8 4;O <5=O  
@>4AB25==8:0<8. / 84C 2 E @0< A C4>2>;LAB285<, A  
@04>ABLN 2A5E 2AB @5G0N. K 2A5 4 @C3 4 @C30 7=05<, 4 @C3 >  
4 @C35 15A?>:>8<AO, ?5@568205<: 5A;8 GB>-B> A;CG8;>AL,  
<>;8<AO 70 G5;>25:0, 5A;8 :><C-B> ?>AG0AB;828;>AL  
?>5E0BL 2 ?CB5H5AB285, ?>A<>B @5BL <8@,- @04C5<AO.  
0=LH5 O E>48;0 =0 A;C61C 2 E @0< >A: @5A5=8O 2  
>4>;LA:5: 8A?>254>20;0AL, ? @8G010;0AL 8 CE>48;0  
4><>9. 87=L ? @8E>40 1K;0 >B <5=O 2 AB> @>=5. 745AL O 2  
:C @A5 2A5E A>1KB89, ?>A:>;L:C A0<0 O2;ONAL 8E  
CG0AB=8:>< 8;8 65 A2845B5;5<. ;03>40 @O 4>1 @K< ;N4O<,

65@B2CNi8<45=L38=0E@0<,2AB0;2>?@>A>@5<=>=B5  
E@0<0. @54AB>O;>2K1@0BL<564C@5AB02@0F859:@K;LF0  
8;8?>:@0A:>9AB5=. >;LH8=AB2>?@8E>60=,8O28EG8A;5,  
AG8B0NB,GB>;CGH5?>:@0A8BLAB5=K,?>B><CGB>2AQ-B0:8  
2=CB@5==55C1@0=AB2>E@0<0206=552=5H=53>,=0<>9  
273;O4. 0E>6C2E@0<,8A5@4F51>;8B>BB>3>,2:0:><  
A>AB>O=88AB5=K,:C?>,.!B0=>28BAO3@CAB=>,8OAB0@0NAL  
>1MB><=54C<0BL,AB0@0NAL=5A<>B@5BL?>AB>@>=0<,0  
>1@0I0BL2=8<0=85=0>:@C60Ni8E;N459,2845BL8E  
4>1@K5;8F0. >>1I5,E@0< MB>B0:>5<5AB>,345  
A>18@0NB AO25@CNi85;N48,:>=5G=>,=51573@5H=K5,  
B>;L:>>48=>31573@5H5=. > **O7=0N,GB>=0MB8E;N459**  
**<>6=>?>;>68BLAO,8<<>6=>25@8BL,7=0N,GB>>=8=5**  
**?@5404CB8=5A45;0NB=8:0:>9?>4;>AB8. %@0< MB>@09**  
**=075<;5 . 0=5A:>;L:>?>A;54=8E;5BC=0A**  
?>O28;>AL<=>3>=>2KE8:>=. A>15==><=5=@028BAO  
=5>1K:=>25==0O0=0;>9=0O8:>=0 >A:@5A5=8O  
%@8AB>20:D83C@0%@8AB02F5=B@5,=872;5:05B87040  
25BE>7025B=KE?5@A>=0659,A<5@BL?>15645=0. :>=0  
B0:0O O@:0O8:@0A>G=0O,GB>,?@8E>4O2E@0<=0  
1>3>A;C65=85,O459AB28B5;L=>GC2AB2CN A53>4=O  
2>A:@5A5=85. !B0;0G8B0BL<=>3>E@8AB80=A:>9  
;8B5@0BC@K.!?0A81>0;8=5052A:>9,:>B>@0OA=01605B  
<5=O=>2K<8:=830<8,?>O2;ONi8<8AO2=0H59181;8>B5:5.  
7?>A;54=53><=>N?@>G8B0==>3>>G5=L  
?>=@028;>AL?@>872545=85;0920!B59?;70LN8A0  
«8AL<00;0<CB0». MB>9:=83584QB?>25AB2>20=85>B  
;8F015A0,:>B>@K97=05BG5;>25:0,7=05B53><KA;8,8,  
GB>1K?@82;5GL53>=0A2>NAB>@>=C,AB0@05BAO2=CH8BL  
5<CA2>8<KA;8. @8MB><45;05BMB>=0AB>;L:>E8B@>8  
C<5;>,GB>G5;>25:,>:07K20OAL?>42;8O=85<MB>3>15A0,  
A>25@H05B3@5E,E>BO=0E>48BAO2?>;=>9C25@5==>AB82  
B><,GB>B2>@8B4>1@>545;>. ;O<5=OB0:>52>A?@8OB85  
>:070;>AL1>;LH>9=5>6840==>ABLN. >;CG05BAO,<>8  
?>ABC?:8=52A534087=0G0;L=>>1CA;>2;5=K<>8<  
65;0=85<G53>-B>?;>E>3>,15A2=CH05BA2>8<KA;8,8O  
AE>6CA25@=>3>?CB8. /G0AB>>1@0I0NAL:5BE><C  
025BC.'8B0N53>A1>;LH8<8=B5@5A><=5B>;L:>:0:  
8AB>@8G5A:CN:=83C?@>H;>3>,>=8:0:B5:AB,:>B>@K9

<>6=> ? @8<5=8BL : =0AB>OI5<C. 0: 3>2> @8B !>;><>=:  
«'B> 1K;>, B> 8 1C45B; 8 GB> 45;0;>AL, B> 8 1C45B 45;0BLAO,  
8 =5B =8G53> =>2>3> ?>4 A>;=F5<» ( :;;1:9). K 4>;6=K  
?>=8<0BL, GB> B>, GB> :>340-B> ? @>8AE>48;>, <>65B,  
?>2B> @8BLAO 2=>2L . 5 @5G8BK20N =5:>B> @K5 >B @K2:8 A  
C4>2>;LAB285<, ?>B><C GB> 1K205B, GB> 2 8725AB=KE <=5  
M?87>40E 2AB @5G0N GB>-B> =>2>5. =B5 @5A=0 8AB> @8O >  
028;>=5. 0 75<;5 1K; >48=>1189 O7K:, =0 :>B> @><;N48  
@073>20 @820;8, => :>340 >=8 @5H8;8 ?>AB @>8BL 10H=N,  
GB>1K «A45;0BL A515 8<O», >A?>4L =5 40; 8<  
2>7<>6=>AB8 7025 @H8BL AB @>8B5;LAB2>, A<5H02 8E O7K:  
B0:, GB> «>48= =5 ?>=8<0; @5G8 4 @C3>3>» ( KB11:1-9). >G5<C  
8 3> @>4 =0720= 028;>=>< ?>B><C GB> 745AL  
? @>87>H;> A<5H5=85 O7K:0, >BAN40 >3 @0AA5O; =0 @>4 ?>  
2A59 75<;5. =0G5=85 =0720=8O 3> @>40 028;>=0 :0:  
«A<5H5=85» O C2845;0 1C4B> 2?5 @2K5 ? @8 ?>A;54=5<  
? @>GB5=88 >B @K2:0. =B5 @5A=> G8B0BL ? @> @>: >2.  
> @0605B, :0: >=8 ? @54A:07K20;8 B>G=>5 2 @5<O  
?>O2;5=8O =0 A25B 5AA88, =5 A0<8, :>=5G=>, => >A?>4L  
8<>B:@K20;. A5 45B0;8 AB @>8B5;LAB20 E @0<0 2  
5 @CA0;8<5 1K;8 ?5 @540=K =0 @>4C >B >30 G5 @57 ? @> @>:0  
575:88;O: 345 E @0< 4>;65= 1KBL ?>AB @>5=, 2 :0:>< <5AB5,  
:0: 53>=C6=> ?>AB @>8BL, :0:85 @07<5 @K A>1;NAB8.  
@0:B8G5A:8 2AQ ? @> @>G5AB2> ?>A2OI5=> MB>9 B5<5. 0284  
E>B5; ?>AB @>8BL MB>B E @0<, => >A?>4L 5<C A:070;: « 5B,  
E @0< ?>AB @>8B B2>9 AK= !>;><>=, 0 BK ? @83>B>2L 5<C 2AQ,  
GB> =C6=> 4;O AB @>8B5;LAB20» (1 0 @28). A;8 3>2> @8BL >  
>2>< 025B5, B>, =0 <>9 273;O4, >G5=L ?>;57=> G8B0BL  
A>2<5AB=> 20=35;85 8 ?>AB>;. ?>AB>; =5<=>3>  
? @>OA=O5B B>, GB> =0?8A0=> 2 20=35;88, @0A: @K205B 53>.  
2AO:89 @07 B5:AB >B7K205BAO 2> <=5 =>2K< A<KA;><, 254L  
20=35;85 MB> A;>2> >685, A;>2> 682>5 . / ?>=8<0N, GB>  
?>7=0=8O <>8 <0;K, =04> ? @>4>;60BL G8B0BL, 8 B>340  
>A?>4L 1C45B >B:@K20BL !51O A =>2KE AB> @>=, 1C4C  
<5=OBLAO 8 O.  
" 5402=> ?5 @5A<0B @820;0 D>B>3 @0D88- =0 >4=><  
87 A=8<:>2 <K A<0<>9 8 AQAB @0<8 =0 1>3>A;C65=88.  
:07K205BAO, 22012 3>4C O C65 E>48;0 2 E @0<. >N 687=L 2  
&5 @:28 CA;>2=> <>6=> @0745;8BL =0 =5A:>;L:> MB0?>2.



5 @ 2 K 9 ? 5 @ 8 > 4 45 BAB 2 >. / 68; 0 A < 0 < > 9, 8 & 5 @ : > 2 L 2 < > 5 9  
687 = 8 A C I 5 A B 2 > 20; 0 ? > A B >; L : C, ? > A : >; L : C > = 0  
A C I 5 A B 2 > 20; 0 2 687 = 8 < > 59 < 0 B 5 @ 8. 2 > A : @ 5 A 5 = L 5 < = 5  
E > B 5; > A L ? > 4 >; L H 5 ? > A ? 0 B L, 8 A 1 > @ K = 0 8 B C @ 38 N ? > @ > 9  
A 8; L = > 70 B O 38 20; 8 A L, 8 = > 340 4 > E > 48; > 4 > : > = D; 8 : B > 2.  
K ? @ 85760; 8 ? > 74 = >, G O I 5 2 A 53 > : @ 8 G O A B 8 N. A; 8  
C 4020; > A L ? @ 85 E 0 B L @ 0 = L H 5 8 70 A B 0 B L ? @ > ? > 254 L  
>. 235 = 8 O, B > O A > 25 @ H 5 = > = 5 < > 3; 0 ? > = O B L, > G Q < > =  
3 > 2 > @ 8 B, O 53 > = 5 A; K H 0; 0. " > 65 A 0 < > 5 ? @ > 8 A E > 48; > = 0  
70 = O B 8 O E 2 > A : @ 5 A = > 9 H : >; K : < = 5 1 K; > 8 = B 5 @ 5 A = >  
? > A; C H 0 B L, = > O = 8 : > 340 = 5 70 ? > < 8 = 0; 0, > G Q < < K  
15 A 54 > 20; 8, A 5 @ L Q 7 = > : M B > < C = 5 > B = > A 8; 0 A L. > 340 < = 5  
8 A ? >; = 8; > A L 18 ; 5 B, O ? > A B C ? 8; 0 2 8 = A B 8 B C B 8  
> 4 = > 2 @ 5 < 5 = > = 0 G 0; 0 @ 01 > B 0 B L. 0 B > B < > < 5 = B O  
? 5 @ 55 E 0; 0 > B < 0 < K 8 A B 0; 0 68 B L > B 45; L = >. E @ 0 < 5  
? > O 2; 0; 0 A L @ 54 : >, B >; L : > B > 340, : > 340 > A B 0 20; 0 A L  
= > G 520 B L C < 0 B 5 @ 8. - B > 1 K; A; > 6 = K 9 4; O < 5 = O ? 5 @ 8 > 4, < = 5  
: 070; > A L, O A @ 07 C 2 A B C ? 8; 0 2 > 27 @ > A; C N 687 = L, = 5  
? > 43 > B > 282 H 8 A L. 3 >; > 25 1 K; > < = > 3 > 2 > ? @ > A > 2, = > O = 5  
= 0 E > 48; 0 = 0 = 8 E > B 25 B K. " 0 : ? @ > H; > 420 3 > 40. < > 59 687 = 8  
? @ > 8 A E > 48; > > 4 = > 8 B > 65: @ 01 > B 0, C G Q 10, 4 > <. B > 2 @ 5 < O  
< > O A 5 A B @ 0 A > G 8 = 8; 0 ? 5 A = N > B > <, G B > ; N 48 A; > 2 = > 7 > < 18,  
: > B > @ K 5 E > 4 O B = 0 @ 01 > B C, A @ 01 > B K 4 > < > 9, 8 2 8 E 687 = 8  
1 >; L H 5 = 8 G 53 > = 5 ? @ > 8 A E > 48 B. O ? > = O; 0, G B > O : 0 : @ 07  
B > B A 0 < K 9 7 > < 18, 2 687 = 8 : > B > @ > 3 >, : @ > < 5 @ C B 8 = K, = 8 : 0 : 8 E  
8 = B 5 @ 5 A = K E A > 1 K B 89 = 5 A; C G 05 B A O. / A B 0; 0 704 C < K 20 B L A O,  
: B > O 8 2 G Q < A < K A; < > 59 687 = 8. " 0 : = 0 G 0; A O B @ 5 B 89 ? 5 @ 8 > 4: O  
A = > 20 ? > O 28; 0 A L 2 E @ 0 < 5. **& 5 @ : > 2 L A B 0; 0 4; O < 5 = O**  
**3; > B : > < 687 = 8, 745 A L O ? > G C 2 A B 2 > 20; 0 A 51 O 682 > 9** . / A B 0; 0  
C G 0 A B 2 > 20 B L 2 1 > 3 > A; C 65 = 88, 8 B 5 ? 5 @ L O A; K H C ? @ > ? > 254 8  
>. 235 = 8 O, C 7 = 0 N 4; O A 51 O G B > - B > = > 2 > 5, 45; 0 N : 0 : 85 - B >  
2 K 2 > 4 K. 4 = 064 K = 0 2 > A : @ 5 A = > 9 A; C 615 1 K; > B @ K 2 > : 87  
20 = 35; 8 O > B > <, : 0 : % @ 8 A B > A 8 A F 5; 8; 42 C E A; 5 ? K E ( D 9:27-31),  
A B @ > 3 > A : 0702 8 <: « ! < > B @ 8 B 5, G B > 1 K = 8 : B > = 5 C 7 = 0; ». >  
8 A F 5; Q = = K 5 ? > H; 8 2 A 2 > Q A 5; 5 = 85 8 2 A 5 < @ 0 A A : 070; 8 >  
? @ > 87 > H 54 H 5 <. >; C G 82 A 2 > 1 > 4 C 1 K B L 7 @ O G 8 <, > = 8 B C B 65  
A; > 2 = > > 3; > E; 8, > = 8 = 5 A; K H 0; 8, > G Q < 3 > 2 > @ 8; 8 <  
> A ? > 4 L. / ? @ 8 < 5 @ 8; 0 M B > B > B @ K 2 > : : A 2 > 59 687 = 8. / ? ; > E >  
286 C. > 340 O A B 0; 0 704 C < K 20 B L A O, ? > G 5 < C C < 5 = O ? ; > E > 5

7 @ 5 = 85 8 = 0 H ; 0 2 > 7 < > 6 = C N ? @ 8 G 8 = C B > 3 > , 7 @ 5 = 85  
G C 4 5 A = K < > 1 @ 0 7 > < C ; C G H 8 ; > A L . / 1 C 4 B > A = > 2 0 A B 0 ; 0  
> B : @ K 2 0 B L M B > B < 8 @ , A < > B @ O ? > A B > @ > = 0 < , 0 = 5 A 5 1 5 ? > 4  
=> 3 8 , > 1 @ 0 1 0 B L 2 = 8 < 0 = 8 5 = 0 ; N 4 5 9 . > ? 0 @ 0 ; ; 5 ; L => A  
M B 8 < O = 5 A ; K H 0 ; 0 8 = 5 ? > = 8 < 0 ; 0 ? @ > ? > 2 5 4 5 9 A 2 O I 5 == 8 : 0 .  
! 5 9 G 0 A O A = > 2 0 2 & 5 @ : 2 8 , 8 O A B 0 ; 0 A ; K H 0 B L > B > < , G B >  
3 > 2 > @ 8 B > . 2 3 5 = 8 9 , => 7 @ 5 = 85 < > Q > ? O B L C E C 4 H 8 ; > A L , O  
? 5 @ 5 A B 0 ; 0 2 8 4 5 B L 4 @ C 3 8 E , 7 0 < 5 G 0 B L 8 E . - B > 3 > 2 > @ 8 B > B > < ,  
G B > , ? > ; C G 8 2 A 2 > 1 > 4 C 2 : 0 : > 9 - B > A D 5 @ 5 , O A @ 0 7 C 7 0 E > B 5 ; 0  
7 0 : @ 5 ? > A B 8 B L A 5 1 O 2 4 @ C 3 > 9 . > B > < C G B > A 2 > 1 > 4 0  
? @ 5 4 ? > ; 0 3 0 5 B > B 2 5 B A B 2 5 == > A B L 7 0 A 2 > N 6 8 7 = L , 0 2 5 4 L  
; 5 3 G 5 A 2 0 ; 8 B L 2 A Q = 0 ? ; > E > 5 7 @ 5 = 85 8 ; 8 ? ; > E > 9 A ; C E .  
0 : - B > 2 : > = F 5 2 5 A = K > . 2 3 5 = 8 9 ? > A ; 5 A ; C 6 1 K A 4 5 ; 0 ;  
> 1 J O 2 ; 5 = 85 , G B > = 0 ; 5 B = 8 9 ? 5 @ 8 > 4 = 5 > 1 E > 4 8 < 0 ? > < > I L  
2 E @ 0 < 5 ? > 4 5 6 C @ A B 2 C . O A @ 0 4 > A B L N @ 5 H 8 ; 0 2 M B > <  
? > C G 0 A B 2 > 2 0 B L . / > B & 5 @ : 2 8 A B 0 ; 0 ? > ; C G 0 B L ? > < > I L 8  
? > 4 4 5 @ 6 : C , 8 < = 5 7 0 E > B 5 ; > A L 2 = 5 A B 8 8 A 2 > 9 2 : ; 0 4 .  
; 0 3 > 4 0 @ O 4 5 6 C @ A B 2 C = 0 G 0 ; 0 2 A Q 1 > ; L H 5 C 7 = 0 2 0 B L >  
& 5 @ : 2 8 , 4 5 6 C @ = K 5 < = 5 > 1 J O A = O ; 8 = 5 ? > = O B = K 5 < > < 5 = B K ,  
> B 2 5 G 0 ; 8 = 0 < > 8 2 > ? @ > A K , : 0 A 0 N I 8 5 A O C A B @ > 9 A B 2 0 E @ 0 < 0 .  
> 3 4 0 O ? @ 8 H ; 0 2 E @ 0 < , O ? ; > E > ? > = 8 < 0 ; 0 , G B > ? @ > 8 A E > 4 8 B  
= 0 A ; C 6 1 5 , 0 A 5 9 G 0 A ? > B 8 E > = L : C 2 = 5 4 @ O N A L 2 F 5 @ : > 2 = C N  
6 8 7 = L . ! B 0 @ 0 N A L A ; 5 4 8 B L 7 0 1 > 3 > A ; C 6 5 = 85 < ? > : = 8 3 5 ,  
G B > 1 K ? > = 8 < 0 B L B 5 : A B < > ; 8 B 2 8 4 0 6 5 ? > 4 ? 5 2 0 B L E > @ C . I Q  
< = 5 = @ 0 2 8 B A O 7 0 = 8 < 0 B L A O A 4 5 B L < 8 H 0 E < 0 B 0 < 8 . / > 1 C G 0 N  
8 E 8 3 @ 5 ? > @ 0 7 @ 0 1 > B 0 = => 9 < = > N < 5 B > 4 8 : 5 . @ > 4 5  
? > ; C G 0 5 B A O = 5 ? ; > E > , => < = 5 1 K E > B 5 ; > A L 8 < 5 B L  
: 0 : > 9 - B > ? ; 0 = ? @ 5 ? > 4 0 2 0 = 8 O , ? > M B > < C A A 5 = B O 1 @ O @ 5 H 8 ; 0  
2 5 A B 8 7 0 = O B 8 O ? > > 1 C G 0 N I 5 9 : = 8 3 5 , G B > 1 K C ; C G H 8 B L  
< 5 B > 4 8 : C > A 2 > 5 = 8 O 4 5 B L < 8 H 0 E < 0 B = K E : > < 1 8 = 0 F 8 9 .  
@ 0 4 0 ? 5 @ 5 < 5 = 0 < 2 A 2 > 5 9 6 8 7 = 8 , @ 0 4 0 , G B > 2 5 @ = C ; 0 A L 2  
E @ 0 < . A 0 < > 5 3 ; 0 2 = > 5 , G B > ? @ 8 E > 4 8 B L A N 4 0 < 5 = O = 8 : B >  
= 5 7 0 A B 0 2 ; 0 5 B , = 8 : B > = 5 ? @ 8 = C 6 4 0 5 B .  
**K B L 2 & 5 @ : 2 8 - M B >**  
**B > ; L : > < > Q 6 5 ; 0 = 8 5**  
" > O A 5 < L O = 5 1 K ; 0 3 ; C 1 > : > 2 > F 5 @ : > 2 ; Q = => 9 , 0  
2 > B 1 0 1 C H : 0 < = > 3 > < > ; 8 ; 0 A L , ? > M B > < C ? 5 @ 2 K 9 F 5 @ : > 2 = K 9  
> ? K B , : 0 : > 5 - B > = 0 ? @ 0 2 ; 5 = 85 2 A B > @ > = C < > ; 8 B 2 K , 2 A B > @ > = C  
? > = 8 < 0 = 8 O , G B > < K = 0 E > 4 8 < A O ? > 4 > 6 8 8 < ? > : @ > 2 > < , O  
? > ; C G 8 ; 8 < 5 = => > B = 5 Q . ? 5 @ 2 K 5 4 5 9 A B 2 5 == K 5 H 0 3 8 2

AB>@>=C 2>F5@:>2;5=8O 1K;8 ? @54?@8=OBK <=>N 2  
>:@>2A:>< E @0<5 A5;0 @8=> 22000 3>4C. =B53@0F8O  
G5;>25:0 2 F5@:>2=CN A@54C ?@>8AE>48B, =0 <>9 273;O4, 2  
>A=>2=><, ?CBQ< 87CG5=8O >A=>2 E@8AB80=A:>9 25@K,  
?>7=0=8O >30. <>Q< A;CG05 A;>68;0AL 8=0O A8BC0F8O: O  
F5;8:>< ?>3@C78;AO 2 ?>A;CH0=85=0 ?@8E>45. % @0< 1K; 2  
?>;C@07@CH5==>< A>AB>O=88, 25;8AL  
2>AAB0=>28B5;L=K5 @01>BK, 8 O ?@8=8<0; 2=8E 0:B82=>5  
CG0AB85. @8=> AJ5760;8AL ;N48 87 @07=KE 3>@>4>2,  
@0AH8@O;AO :@C3 <>53> >1I5=8O. A;8 2 A5<L5 O @>A 2  
B0:>9 70<:=CB>9 A8AB5<5, B> 745AL O ?>GC2AB2>20; GB>-B>  
A>25@H5==> 4@C3>5, GB>-B> =>2>5 8 >B:@KB>5. / @5H8;  
>AB0BLAO 2 &5@:28. 5@20O <>O 8BC@38O 1K;0 A>25@H5=0 2  
0;B0@5- O 2<5AB5 A 4@C38<8 45BL<8 ?@02>A;02=>3> ;035@O  
1K; ?@83;0HQ= BC40. >7<>6=> MB>B ?>KB :0:-B> ?>2;8O; =0  
<5=O, 8 >3 G5@57 MB>B ?>KB 459AB2>20; 2 <>59 687=8. /  
B0:8< =5>1KG=K< A?>A>1<< >:070;AO =5 ?@>AB> 2 &5@:28,  
0 A@07C 2 0;B0@5, B0<, 345, <>6=> A:070BL, A2OB0O A2OBKE. >  
2@5<O ;5B=53> ;035@O O ?>A5I0;  
<8:@>-:0B5E870F8>==K5 :C@AK, <K <=>3> >1I0;8AL, 8 C  
<5=O ?>AB5?5==> D>@<8@>20;8AL :0:85-B> >1I85  
273;O4K. >340 O ?@8HQ; 2 MB>B E@0<, B> C65  
=5?>A@54AB25==> 2;:NG8;AO 2 1>3>A;C651=CN ?@0:B8:C.  
45AL <=5 ?@54;>68;8 CG0AB2>20BL 2 GB5=88 G0A>2,  
1;03>40@AB25==KE <>;8B2 ?> ?@8G0I5=88, ?>74=55 8 2  
GB5=88 ?>AB>;0. / =0G0; ?>7=020BL >30 A 4@C3>9  
AB>@>=K 1;03>40@O >1CG5=8N 2 @02>A;02=><  
!2OB>-"8E>=>2A:>< C=825@A8B5B5. 07>2K5 7=0=8O,  
:>B>@K5 O B0< ?>;CG0N, O <>3C 745AL 2 E@0<5  
@50;87>2K20BL. 0 1>3>A;C65=88 5ABL 2>73;0A  
A2OI5==8:0: « >@5 8<58< A5@4F0 » . 5@52>48BAO :0: «  
=51C >1@0B8< A5@4F0 ». '0AB> 2 A2>59 ?>2A54=52=>9 687=8,  
2 @01>B5, =5A<>B@O =0 B>, GB> <>O @01>B0 A2O70=0 A  
F5@:>2=K< A;C65=85<, O 70<K:0NAL 2 A515, 701K20N > >35,  
8=0G8=05BAO @CB8=0. =0 >65AB25==>9 8BC@388 5ABL  
=5:>5=0?><8=0=85, GB> O>?OBL >B>HQ;; >?OBL  
70<:=C;AO, 0 AB>8B>1@0B8BL A2>Q A5@4F5 : =51C. @8 MB><  
**5ABL 01A>;NB=0O C25@5==>ABL, GB> A0< >3=5 >BE>48B**  
**>B <5=O, = =0E>48BAO @O4><, MB> O =5 2A5340 3>B>2 A 8<**

**2708<>459AB2>20BL** . -B>B <><5=B 2> <=5 =0HQ; B0:>9  
>B::8:, GB> O @5H8; =0 MBC B5<C ?8A0BL :C@A>2CN @01>BC.  
"5<0 D5=><5= 1>3>>AB02;5==>AB8. 5=O 8=B5@5AC5B  
1>3>>AB02;5==>ABL 2 2>A?@8OB88 G5;>25:0. ">, :0: 2 MB><  
>B=>H5=88 459AB2C5B >3, O C65 C7=0; 8 =0 ;8G=><>?KB5, 8  
AB>;:=C2H8AL A 25BE>7025B=K<>B@K2:><, :>B>@K9 @5H8;  
?@825AB8 2 ?@8<5@ 2 A2>59 @01>B5. AE>4 52@552 87 38?B0:  
>8A59 2>48; ;N459 ?> ?CABK=5, 8 =5A<>B@O =0 B>, GB> B5  
?>AB>O==> @>?B0;8 =0 >30, ?>AB>O==> >B::>=O;8AL >B  
8AB8==>9 25@K, >3 =5 >AB02;O; A2>9 =0@>4, = 4020; 8<  
?8IC 8 ?8BLQ, = 40; 8< 0:>=. -B> B5>@5B8G5A:0O G0ABL  
@01>BK. 0 ?@0:B8:5 ?@54AB>8B ?5@5=5AB8 25BE>7025B=K9  
>?KB 2 A>2 @5<5==K5 @50;88 8 C7=0BL C ;N459, >AB02;O5B 8E  
>3 8;8 =5 >AB02;O5B. 0G02 0=0;878@>20BL MBC A8BC0F8N, O  
?>=O;, GB> >4=>7=0G=KE >B25B>2 =0 MB>B 2>?@>A C ;N459  
=5B. A;8 25@=CBLAO10 ;5B =0704 8 2A?><=8BL A2>8  
>IC15=8O, A2O70==K5 A ?@8E>4>< 2 =>2>5 <5AB>, B> <>3C  
A:070BL, GB> B>340 O ?>GC2AB2>20; =5:CN 70:0<5=5;>ABL,  
<=5 =5 E20B0;> 42865=8O, :0:8E-B> ?>A;CH0=89 =0  
?@8E>45. %@0< 2=>2L ?>AB@>5==K9, =8G53>  
2>AAB0=02;820BL =5 =04>, E>7O9AB20 A2>53> =5B, :>7K =5  
1530NB. >@>4A:>9 E@0< 1K; 4;O <5=O =>2K<>?KB><. >Q  
2>F5@:>2;5=85 =0G8=0;>AL A 101CH:8=KE <>;8B2,  
?>B>< <>O 687=L ?5@5=5A;0AL, <>6=> A:070BL, 2 ?>;5,-  
MB> A>25@H5==> 4@C30O 0B<>AD5@0, MB> 01A>;NB=K9  
?@>AB>@. >6=> A@02=8BL E@0< 2 @8=> A 40G=K<  
CG0AB:>< 2 G5BK@5 A>B:8 A 701>@><, =8:B> ;8H=89 =0  
B5@ @8B>@8N =5 7094QB, 0 5A;8 8 ?@84QB, ?>4C<0NB, 2?CAB8BL  
8;8 =5B. 745AL 2AQ >B:@KB>. 115=85 A ?@8E>60=0<8  
A::04K20;>AL ;53:>, ?>B><C GB> <=>385 1K;8 <=5  
7=0:><K 5IQ ?> ?@8E>4C >:@>2A:>3> E@0<0, 8 MB>B D0:B  
>BG0AB8 AK3@0; A2>N @>;L, 8 O >AB0;AO 745AL. !:5<-B> 87  
=>2KE 4;O <5=O ;N459 O B>65 ?>4@C68;AO. > 2AQ 65 B0  
>:0<5=5;>ABL, :>B>@0O ?@51K20;0 2> <=5 87=0G0;L=>,  
=5 CH;0 >:>=G0B5;L=>. ABL 2=CB@5==55 >IC15=85, GB>  
O ?>;=>ABLN =5 >B:@KB, 5ABL =51>;LH0O 70<:=CB>ABL,  
=5A<>B@O =0 B>, GB> 2A5E ?@8E>60= 7=0N, A> 2A5<8  
>110NAL. >65B, G53>-B> <=5 =5 E20B05B, GB>-B> >A?>4L  
A> 2@5<5=5<>B:@>5B. !53>4=OH=89 45=L =5 ?>A;54=89,

O 2 MB>< C25@5=. >3 40QB <=5 C25@5==>ABL, GB> 1C45B  
A;54CNI89 45=L, A;54CNI00 =545;O. / 4065 AB0@0NAL  
?;0=8@>20BL :0:85-B> <><5=BK A2>59 687=8. / =5 C25@5=,  
GB> @50;87CN A2>8 ?;0=K, => B5< =5 <5=55 AB02;N ?5@54  
A>1>9 :0:85-B> F5;8.  
'B> 87<5=8;>AL 705 ;5B? / ?>E>@>H5;0. (CB:8  
HCB:0<8, => A 4@C3>9 AB>@>=K, 4CH0 >G8I05BAO 8 G5;>25:  
AB0=>28BAO G8I5, =0 ;8F> A25B;55. 7<5=5=8O 4CH52=K5  
?@82>4OB : 87<5=5=8O< 2> 2AQ<>@30=87<5. ;O <5=O  
>G5=L F5==K>B=>H5=8O 2 ?@8E>45. ;03>40@O ;N4O<, A  
:>B>@K<8>1I0NAL, O <5=ONAL, AB0@0OAL 1KBL ;CGH5. 54L  
<K 2A5 @07=K5, 4@C3 C 4@C30 <>65< G5<C-B> CG8BLAO.  
20=35;LA:85 8AB>@88, :>B>@K5 O A;KHC 2> 2@5<O  
1>3>A;C65=8O, O, :>=5G=>, ?@8<5@ON =0 A51O, :0: ?;0BL5. !  
:064>9 ?@>?>2548 15@C A515 =0 70<5B:C :0:CN-B> <KA;L,  
GB>1K E>BL =0 <8;;8<5B@ A428=CBLAO A <5AB0,  
8A?@028BLAO. 54L **ACBL 20=35;8O 70;;NG05BAO 2 B><, GB>1K 68BL 2 <8@5 A A>1>9, A 4@C38<8 ;N4L<8, ;N18BL**  
**8A: @5==5, =5 ;8F5<5@=>** . =5 E>B5;>AL 1K 68BL ?>  
70?>254O<, => =5 2A5340 B0: ?>;CG05BAO. %>@>H55 2@5<O  
4;O @01>BK =04 A>1>9 2@5<O ?>AB0. >340 B>;L:> ?@8H;0  
: 25@5, <CG0;0 A51O ?>AB><, =5 ?>=8<0O 53> F5;8. >O  
@01>B0 A2O70=0 A D878G5A:8< B@C4><, B@51C5B 1>;LH8E  
70B@0B M=5@388. 0: <0AA068AB 2 B> 2@5<O O ?@8=8<0;0 ?>15  
G5;>25: 2 45=L, 8, 459AB28B5;L=>, >ICI0;0 =5E20B:C A8;.  
094O A515> ?@0240=85, O ?@0:B8G5A:8 ?5@5AB0;0  
?>AB8BLAO. > 2 3>;>25 2AQ @02=> >AB020;8AL <KA;8, GB>  
?>AB MB> ?>;57=0O HBC:0, : :>B>@>9 E>@>H> 1K 8=>340  
?@81530BL A F5;LN ?@0:B8:8 1>@L1K A A>1>9, A> A2>8<8  
?@8AB@0AB8O<8. !59G0A 2 <>59 687=8 =0ABC?8; ?5@8>4,  
:>340 2>?@>AK > 545 2 ?>AB =5 AB>;L ?@8=F8?80;L=K, O  
<>3C 5ABL, <>3C =5 5ABL, 206=0 A0<0 @01>B0 =04 A>1>9,  
:0A0NI0OAO =5 B>;L:> C?>B@51;5=8O ?8I8, => 8 1>@L1K  
A> AB@0ABO<8 4CE>2=K<8. <>;8B25 ?@>HC C >30 A8; 8  
B5@?5=8O 2 MB>< =5;Q3:>< B@C45, ?>B><C GB> B>;L:> A  
>3>< MB> 1>@L10 2>7<>6=0. , :>=5G=>, ?>AB MB>  
**2@5<O 4>1@KE 45;; 45; <8;>A5@48O, 2@5<O, >A>1>**  
**@0A?>;030NI55 : GB5=8N 4CE>2=>9 ;8B5@0BC@K.**  
?5@2K5 3>4K <>53> 2>F5@:>2;5=8O O <=>3>

?CB5H5AB2>20;0 ?> <>=0ABK@O<. 0:-B> @07 1K;0 2 "C;5.  
094O 2 E @0<, C2845;0 8:>=C >0==0 @>=HB04BA:>3>, =0  
:>B>@>9 A2OI5==8: 87>1@06Q= A G0H59 2 @C:0E. 5=O  
B@>=C;0 MB0 8:>=0, 8 2>7=8:;> >IC15=85, 1C4B> O 7=0N  
MB>3> G5;>25:0 402=K<-402=>. >A;5 MB>9 2AB@5G8 AB0;0  
G8B0BL ;8B5@0BC@C > A2OB><. 5=O ?>@078;0 B0 4>1 @>B0, A  
:>B>@>9 >0== @>=HB04BA:89 HQ; ?> 687=8, >B4020O  
4@C3><C 2AQ 4> ?>A;54=53>. 025@=>5, MB> 8 5ABL  
8AB8==0O A2OB>ABL. =5 >G5=L 1;87:> B0:>5 ?>=8<0=85  
E@8AB80=AB20, 8 2 A2>59 687=8 <>3C >B<5B8BL <><5=BK:  
:>340 45;NAL G5<-B> A 4@C38< G5;>25:><, 45;0N MB> 157  
A>60;5=8O, 0 =5 ?> ?@8=F8?C «>4=>9 @C:>9 40QHL, 4@C3>9  
7018@05HL». ABL <><5=B 1>3>A;C65=8O, :>B>@K9  
B@>305B <5=O 4> 3;C18=K 4CH8. > 2@5<O >65AB25==>9  
8BC@388 ?5@54 ?@8G0AB85<, :>340 E>@ 8A?>;=O5B «"515  
?>5<, "515 1;03>A;>28<, "515 1;03>40@8<, >A?>48...», 0 2  
0;B0@5 84QB ?>43>B>2:0 : 52E0@8AB88, O ?5@56820N >A>1>5  
B@5?5B=>5 A>AB>O=85. -B8 A;>20, >1@0IQ==K5 : >3C,  
>B=>AOB <5=O : ?@>H;><C, 2 :>B>@>< 1K;> <=>3> AC5BK 8  
=5 1K;> 25@K. / ?@>HC C >30 ?@>I5=8O 70 A51O, 70 A2>8E  
45B59 8 1;03>40@N 3> 70 B>, GB> B5?5@L 8<5N C=8:0;L=CN  
2>7<>6=>ABL 1KBL A 8<. %>GC ?>45;8BLAO A2>8<8  
GC2AB20<8: O >G5=L ;N1;N MB>B E@0<, ;N1;N ;N459, 745AL  
?@8ACBAB2CNI8E, ;N1;N A2OI5==8:>2, >=8 C =0A E>@>H85,  
8 >G5=L A:CG0N ?> 2A5<. >=5G=>, 1K20NB <><5=BK  
@07=>3;0A8O, => A B5G5=85< 2@5<5=8 ;N48=0E>4OB 4@C3 A  
4@C3>< >1I89 O7K:. =5 E>B5;>AL 1K G0I5 1K20BL 2  
E@0<5. !59G0A 1K; A;>6=K9 ?5@8>4 2 <>59 687=8,  
=5>1E>48<> 1K;> ?@825AB8 2 ?>@O4>: =5:>B>@K5 45;0,  
@5H8BL =5:>B>@K5 ?@>1;5<K. 5A;8 1K <=5 =5 C40;>AL  
<>@0;L=> 8 <0B5@80;L=> ?>43>B>28BLAO : 8E @5H5=8N,  
B> O ?@0:B8G5A:8 =5 A<>3;0 1K ?@85760BL AN40. / A>  
AB@0E>< >14C<K20;0 MBC <KA;L, => A <>;8B2>9 ?@8H;0 :>  
<=5 >B >30 ?><>IL. / ?>GC2AB2>20;0 A2>1>4C, 8 A59G0A  
8A?KBK20N B0:>5 C4>2>;LAB285, GB> =0E>6CAL 2 E@0<5 8  
GB> <=5 =8:C40 =5 =04> 1560BL A;><O 3>;>2C.